

The Digital Agenda and Responsible Gaming

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PMU: a major actor facing the opening of its online market

Biggest betting company in Europe

- € 9.3 billion turnover in 2009 (+0,4 %)
- 27 % of the total betting and gambling market in France

• **PMU_FR**, the first betting website in France

- € 661 million turnover in 2009 (+22 % vs 2008)
- Available on Mobile phone, iPhone, iPad (soon)
- Almost 500,000 customers online
- +58,5% growth Q3 2010, +32% YTD

Other key figures

- 6.5 million customers
- more than 2 billion bets registered a year, 3 billion transactions
- 11,000 betting outlets



Main features of the French opening on-line market

- Opening of the online betting and gambling market: horse racing betting, sports betting and poker
 - Objective: prevent money laundering and protect consumers
 - Licences required for any on-line gambling company operating in France
 - Monopolies on lotteries and off-line casinos

• A strong regulation with a new independent authority, ARJEL:

- Regulate the online gambling market
- Fight against illegal operators

• PMU: both an historic operator and a new entrant

- Monopoly maintened in outlets
- Continuation of parimutuel betting on horseracing (offline and on-line)
- Licences for sport betting and poker





In 2010, PMU becomes a global operator

PMU leads an offensive strategy to face competition:

- Keep customers loyal to PMU
- Gain new customers troughout sports betting (launched in June) and poker (launched in July)
- Cross-sell between all businesses and increase customer value
- Defend horse racing betting and pari mutuel
- Secure horse racing funding:
 - PMU paid € 731 million net profit to Horseracing Associations in 2009





- Be conform to the legislation
- Offer a secure and reliable operating environment for e-customers
- Finance the equine sector and contribute to its development (more than 74,000 direct jobs and 7,000 equestrian establishments)
- Prevent customers from risks of excessive gambling by a Responsible Gaming Policy





PMU's assets for further commercial developments

- The most comprehensive offer on the market
- The most accessible offer with a multi-networks strategy
- High quality of service provided by a unique IT structure
- A reliable brand that consumers trust
- A highly rated racing offer at the international level



Thank you

